

**STATE of MAINE**  
**STATEWIDE HOMELAND SECURITY STRATEGY**  
**GOALS and OBJECTIVES**  
**MATRIX**

Each block contains a broad category of activity included in the State's overall homeland security strategy.  
Your application **must** pertain to one or more of these categories. Check all that apply.

**GOAL 1: Prevention**

Ensure that the state of Maine is fully capable of preventing a terrorist event while working to reduce the State's vulnerability to such events.

	<b>Planning:</b>	<b>Organization:</b>	<b>Equipment:</b>	<b>Training</b>	<b>Exercise</b>
<b><u>Ports and Critical Infrastructure</u></b>	Identify and harden targets vulnerable to terrorist attacks  1.1-P <input type="checkbox"/>	Develop contacts and partnerships with administrative agencies responsible for operations and safety measures at port facilities and critical infrastructure sites 1.1-O <input type="checkbox"/>	Identify and purchase surveillance and physical security equipment to harden targets  1.1-Q <input type="checkbox"/>	Provide training for public and private agencies responsible for security and response at critical infrastructure facilities  1.1-T <input type="checkbox"/>	Conduct series of exercises designed to test the abilities of security and response assets to control the scene of an incident.  1.1-X <input type="checkbox"/>
<b><u>HazMat Teams</u></b>	Continue to build upon existing HazMat and Decontamination capabilities and establish new capabilities in vulnerable regions  1.2-P <input type="checkbox"/>	Continue to build capability within existing Regional Response and Decontamination Strike Teams  1.2-O <input type="checkbox"/>	Identify and purchase additional preparedness, response, and recovery equipment to improve capabilities of State-recognized Regional Response and Decontamination Strike Teams  1.2-Q <input type="checkbox"/>	Continue to improve training and response levels for all members of State-recognized Regional Response and Decontamination Strike Teams  1.2-T <input type="checkbox"/>	Engage State-recognized Regional Response and Decontamination Strike Teams in exercises to test and keep current their skills necessary to respond to WMD/terrorism events.  1.2-X <input type="checkbox"/>
<b><u>Intelligence</u></b>	Improve coordination between local, state, and federal agencies as well as mutual agreements with New England States and bordering Canadian Provinces.  1.3-P <input type="checkbox"/>	Establish a State Intelligence Fusion Center to receive, analyze, disseminate and respond to terrorist-related intelligence which pertains to Maine. STATE USE ONLY  1.3-O <input type="checkbox"/>	Identify and purchase equipment necessary to establish Intelligence Fusion Center where all intelligence capabilities currently within MEMA and the Maine State Police would be co-located. STATE USE ONLY 1.3-Q <input type="checkbox"/>	Train and educate members of the Maine State Police Intelligence section and other law enforcement agencies statewide in relevant intelligence gathering, analysis, and dissemination. STATE USE ONLY 1.3-T <input type="checkbox"/>	Engage State and Local intelligence gathering assets in exercises to test and keep current their skills necessary to detect and intercept terrorist plots.  1.3-X <input type="checkbox"/>
<b><u>Economy</u></b>	Determine best practices to safeguard the Maine economy from potential impacts of terrorist-related events  1.4-P <input type="checkbox"/>	Establish additional local response and control capabilities  1.4-O <input type="checkbox"/>		Improve public education and awareness of WMD/terrorism related events and how communities can safeguard themselves and respond to incidents efficiently and effectively  1.4-T <input type="checkbox"/>	

	<b>Planning:</b>	<b>Organization:</b>	<b>Equipment:</b>	<b>Training</b>	<b>Exercise</b>
<b><u>Tourism/Mass Gatherings</u></b>	Incorporate planning for terrorism issues in the permitting process for cruise ship arrivals, outdoor recreational activities, State and local fairs and events  1.5-P <input type="checkbox"/>		Identify and purchase scanning and detection equipment as well as crowd control and public address equipment necessary to enhance security at mass gatherings and maintain orderly conduct during emergency events.  1.4-Q <input type="checkbox"/>		Conduct periodic exercises with scenarios designed to test skills related to crowd control, Public information dissemination, response and recovery activities  1.4-X <input type="checkbox"/>
<b><u>Schools</u></b>	Define participating schools and steps that can be taken to reduce vulnerabilities  1.6-P <input type="checkbox"/>	Designate officials within School Administrative Districts and School Unions that will be responsible for planning and implementing improved security and preparedness measures with respect to terrorist threats 1.5-O <input type="checkbox"/>	Identify and purchase security enhancement and target hardening equipment to improve physical security in school buildings and campuses  1.5-Q <input type="checkbox"/>	Train and educate teachers, school administrators, and support personnel to increase awareness of terrorism activities and preparedness for disaster events.  1.5-T <input type="checkbox"/>	
<b><u>Agriculture (State Use Only)</u></b>	Develop a State-level agricultural response team that will improve Maine's ability to prepare, respond, and recover from agricultural bioterrorism events  1.7-P <input type="checkbox"/>	Recruit appropriate veterinary and plant pathology experts to become members of a State-level agricultural bioterrorism response and recovery team  1.6-O <input type="checkbox"/>	Identify and purchase surveillance and detection, quarantine, decontamination, and recovery equipment necessary to operate a State-level Agricultural Bioterrorism Response Team.  1.6-Q <input type="checkbox"/>	Provide appropriate training to members of State-level Agricultural Bioterrorism Response Team to ensure adequate skills for preparedness, response and recovery from agricultural disaster events.  1.6-T <input type="checkbox"/>	Engage the Agricultural Response Team in exercises aimed at testing and improving their ability to detect, prevent, respond and recover from bioterrorism incidents targeting crops and livestock populations  1.5-X <input type="checkbox"/>
<b><u>Continuity/Integration of Government:</u></b>	Develop comprehensive plans for continuity of government in the wake of terrorist events at the State, County, and Local levels.  1.8-P <input type="checkbox"/>	Identify core group of decision-makers that would be capable of executing government functions in the wake of a disaster where a large number of State, County, or Local government officials were injured or killed.  1-7-O <input type="checkbox"/>			

## GOAL 2: Response

Ensure that the state of Maine is fully prepared to respond to any emergency or disaster, including the direct or indirect results of a terrorist event.

	Planning:	Organization	Equipment:	Training	Exercise
<b><u>Interoperable Communications</u></b>	Continue to build upon the recent improvements to Maine's interoperable communications network to develop greater integration of response services in a more efficient and effective manner. 2.1-P <input type="checkbox"/>		Continue to build on recent progress in upgrading and integrating Maine's first responder communications networks. 2.1-Q <input type="checkbox"/>		
<b><u>Ports and Critical Infrastructure</u></b>			Provide additional equipment to marine patrol and harbor personnel such as interdiction craft. STATE USE ONLY 2.2-Q <input type="checkbox"/>		
<b><u>Mutual Aid Partners</u></b>	Develop a Statewide mutual aid network/system modeled on existing mutual aid agreements to reduce duplication and redundancy between communities. 2.2-P <input type="checkbox"/>				
<b><u>HazMat Teams</u></b>		Identify additional HazMat and Decon team members and teams continuing the regional response approach 2.1-O <input type="checkbox"/>	Continue to equip existing and provide equipment to new Regional Response Teams and Decontamination Strike Teams. 2.3-Q <input type="checkbox"/>	Provide additional WMD/ Terrorism response training to current members of the following disciplines and make training available to new members: Law Enforcement, Fire Service, EMS, EMA, HazMat and Decontamination Strike Teams, Public Safety Communications, Health Care, Public Health, CERT and Citizen Corps Teams 2.1-T <input type="checkbox"/>	Execute additional WMD/ Terrorism exercises involving current members of the following disciplines: Law Enforcement, Fire Service, EMS, EMA, HazMat and Decontamination Strike Teams, Public Safety Communications, Health Care, Public Health, CERT and Citizen Corps Teams 2.1-X <input type="checkbox"/>
<b><u>Economy</u></b>		Identify additional CERT and Citizen Corps members/teams to provide local community assistance during emergencies. 2.2-O <input type="checkbox"/>	Provide proper equipment for existing and new CERT and Citizen Corp teams 2.4-Q. <input type="checkbox"/>		
<b><u>Agriculture (for State use only)</u></b>		Identify potential agriculture response team members 2.3-O <input type="checkbox"/>	Provide proper equipment to newly established Agriculture Response Team for detection, response, decontamination and quarantine, and recovery efforts with regard to crops and livestock 2.5-Q <input type="checkbox"/>	Provide necessary training to members of newly-sanctioned Agricultural Bioterrorism Response Team to prepare them for response to potential WMD/Terrorism related incidents 2.2-T <input type="checkbox"/>	Develop exercises designed to test members of newly-sanctioned Agricultural Bioterrorism Response Team to prepare them for response to potential WMD/Terrorism related incidents. 2.2-X <input type="checkbox"/>

**GOAL 3: Recovery**

Ensure that the state of Maine has the capability to recover quickly from any emergency or disaster including direct or indirect results of a terrorist event.

	Planning	Organization	Equipment	Training	Exercise
<b><u>WMD/All hazards Recovery Planning</u></b>	Develop Recovery Plan to include actions necessary for Maine to effectively and efficiently recover from emergencies utilizing the capabilities of the following disciplines: Law Enforcement, Fire Service, EMS, EMA, HazMat and Decontamination Strike Teams, Public Safety Communications, Health Care, Public Health, CERT and Citizen Corps Teams. 3.1-P <input type="checkbox"/>		Recovery Plan will determine the additional equipment (if any) necessary to achieve goals of the Plan.  3.1-Q <input type="checkbox"/>	Recovery Plan will determine the training needed to educate first responders in order to carry out the objectives of the Plan.  3.1-T <input type="checkbox"/>	Recovery Plan will determine the exercises to be conducted.  3.1-X <input type="checkbox"/>

Document2